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27 April 2009

Dear Sir/Madam

Proposed transfer of the 1992 and prior years non-life business (the "Transferring Business") written by Lloyd's Names (the "Names") to Speyford Limited ("Speyford")

This letter is being sent to you as we believe that you are a reinsurer and/or retrocessionaire of the Names in respect of the Transferring Business. We are writing to provide you with important information regarding the proposed transfer of the policies underwritten by the Names and of the benefits of certain associated reinsurance cover to Speyford, a newly formed company that is to be authorised as an insurer by the Financial Services Authority ("FSA").

Introduction

As you are probably aware, the 1992 and prior year non-life business underwritten at Lloyd's by the Names was reinsured by Equitas Reinsurance Limited ("ERL") and retroceded to Equitas Limited ("Equitas") at the time of the Lloyd's Reconstruction and Renewal ("R&R") in 1996.

On 30 March 2007, Equitas and others agreed a run-off reinsurance contract with National Indemnity Company ("NICO"), a Berkshire Hathaway group company, under which NICO provided US\$ 5.7 billion of reinsurance coverage to Equitas in excess of Equitas' adjusted reserves as at 31 March 2006. At the same time another member of the Equitas group of companies, Equitas Management Services Limited, was transferred into the Berkshire Hathaway group and renamed Resolute Management Services Limited ("RMSL"). RMSL now manages the run-off of the liabilities reinsured by Equitas as agent for the Names. The NICO reinsurance provides both greater security to policyholders and practical finality for Names.

This letter is being sent to you in connection with the second phase of the transaction which will involve:

- the transfer of all 1992 and prior year non-life business underwritten at Lloyd's by open and closed year Names to Speyford, using the insurance business transfer provisions of Part VII of the Financial Services and Markets Act 2000 ("FSMA") (the "Part VII Transfer"); and
- the purchase by Equitas of a further US\$ 1.3 billion of reinsurance coverage from NICO to cover the liabilities to be transferred to Speyford.

The Proposal

In order for the Part VII Transfer to become effective, the High Court of Justice of England and Wales (the "Court") must sanction the Part VII Transfer, whereupon the Transferring Business will automatically transfer to Speyford. At the hearing, the Court will also be asked to transfer

the benefit of all reinsurance associated with the Transferring Business to Speyford to the extent not already assigned to Equitas at the time of R&R. The Court hearing for this purpose is expected to take place on or about 24 June 2009 and it is proposed that the Part VII Transfer will take effect on 30 June 2009.

The Part VII Transfer will have the following effect in respect of the Transferring Business:

- all rights, benefits and powers conferred on or vested in the Names, including the benefit of the Equitas and NICO reinsurances, will be transferred to Speyford;
- all obligations of the Names in respect of the Transferring Business will be transferred to Speyford and Names will have no further liabilities in respect of the Transferring Business;
- all references to the Names and their agents will be read and construed as being references to Speyford and its directors, officers and employees or agents.

From the date the Part VII Transfer becomes effective Speyford will have the benefit of the reinsurance policies associated with the Transferring Business in place of the Names (to the extent not already assigned to Equitas) and will be responsible for all obligations under those reinsurance policies. All reinsurance recovery claims currently being dealt with by RMSL on behalf of the Names or Equitas will, after the Part VII Transfer, continue to be handled by RMSL on behalf of Speyford or Equitas in the same manner. Future claims arising under the reinsurance policies will be similarly dealt with by RMSL on behalf of Speyford or Equitas (as appropriate).

The terms of the Part VII Transfer will preserve any current set-off rights you may have in respect of the Transferring Business and will have no effect, financial or otherwise, on your liabilities in respect of the reinsurance you have provided.

Report of the Independent Expert

When the Court is asked to approve a Part VII Transfer an independent expert is required to report, pursuant to section 109 of FSMA, on the effects of the Part VII Transfer on policyholders and policyholder protection (the "Report"). Mr Allan Kaufman, a Fellow of the Casualty Actuarial Society (US) and an Honorary Fellow of the Institute of Actuaries (UK), of Navigant Consulting (Europe) Limited has been appointed as the independent expert and his appointment has been approved by the FSA. Mr. Kaufman has prepared the Report in which he concludes that he does not believe that reinsurers will be disadvantaged by the Part VII Transfer. Mr Kaufman's report also says he believes that as the Part VII Transfer reduces the risk of insolvency of Equitas it reduces some risk for reinsurers.

The independent expert intends to issue a supplemental report in respect of certain matters that arise or develop after the date of the Report and prior to the date of the Court hearing to sanction the Part VII Transfer.

Action Required

You are not required to take any action in respect of the Part VII Transfer. However, should you require further information, please see the section entitled "Further Information" below.

If you believe that you will be adversely affected by the Part VII Transfer, you have the right under FSMA to make written representations and/or to appear at the Court hearing, which is currently scheduled to take place on or about 24 June 2009 at the Royal Courts of Justice, Strand, London, WC2A 2LL.

If you intend to make written representations and/or appear at the Court hearing, either in person or by Counsel, you are requested to provide the written representations or written notice of your intention to appear at Court and details of your concerns as soon as possible, and preferably by no later than 9 June 2009. This should be sent to PricewaterhouseCoopers LLP,

Plumtree Court, London, EC4A 4HT, United Kingdom for the attention of Deirdre Won or via email to info@equitas.co.uk.

Further Information

We have organised presentations to explain the Part VII Transfer in more detail and to give you the opportunity to raise any queries you may have. These presentations will be held in:

<u>City</u>	Venue	Date and time
New York	Hilton New York	26 May 2009 at 10.00am
Chicago	Crowne Plaza O'Hare	27 May 2009 at 10.00am
Los Angeles	Four Points Sheraton	28 May 2009 at 10.00am
London	The Chartered Insurance Institute (Insurance Hall)	5 June 2009 at 10.00am

If you or your representative would like to attend, please complete and return the reply slip to register by 19 May 2009.

Should you require a summary of the Report or of the document provided to the Court setting out the detailed provisions of the Part VII Transfer (the "Scheme"), these may be found on www.equitas.co.uk or www.lloyds.com or requested by writing to PricewaterhouseCoopers LLP at Plumtree Court, London, EC4A 4HT, United Kingdom for the attention of Deirdre Won. A full copy of the Report and (when available) any supplemental independent expert's report can be found on the websites and are available on request.

If you would like any further information or have any comments or queries about the Part VII Transfer, you can contact us by email on info@equitas.co.uk, in writing at PricewaterhouseCoopers LLP, Plumtree Court, London, EC4A 4HT, United Kingdom for the attention of Deirdre Won or by telephone on +44 (0)20 7213 5125.

Yours faithfully

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JV Barker Chief Executive



Reply slip

Company Name
Name of Attendee(s)

I will be attending the following presentation:

- □ Hilton New York, New York Tuesday 26 May 2009 commencing at 10.00am
- □ Crowne Plaza O'Hare, Chicago Wednesday 27 May 2009 commencing at 10.00am
- □ Four Points Sheraton LAX, Los Angeles Thursday 28 May 2009 commencing at 10.00am
- □ **The Chartered Insurance Institute, London** Friday 5 June 2009 commencing at 10.00am

If you plan to attend any of the presentations, please return this reply slip by 19 May 2009 to PricewaterhouseCoopers LLP, Plumtree Court, London, EC4A 4HT, United Kingdom for the attention of Deirdre Won. Thank you.